INSTRUCTION SHEET FIRE OFFICER III PERFORMANCE SKILLS

Format

All of the Fire Officer III skills are contained in one skill sheet and are evaluated as a written project-based assessment and oral presentation. It is recommended that the project-based assessment skills initially be completed as assignments during the course. The Course Instructor may then review the assignments, provide feedback and recommend necessary changes. At the time of the scheduled TCFP performance skills evaluation, the final versions of the assignments for the project must be turned in for evaluation. The oral presentation should also be conducted at that time to evaluate the skills not included in the written project. It is recommended that the oral presentation skills be conducted in a role-playing format. The Course Instructor should specify time constraints as necessary.

Note: All of the Fire Officer III performance skills are to be evaluated. There will not be a random selection of skills for final testing as with most other TCFP performance skills evaluations.

Scoring Method

The scoring method is satisfactory (S) or unsatisfactory (U) for each grading criteria, and a Pass or Fail for the entire skill sheet. In order to successfully pass the Fire Officer III skills evaluation, the Fire Officer III candidate must receive satisfactory scores in all of the grading criteria. Any grading criteria marked unsatisfactory shall require the examiner to explain the reason for the failure in written form in the comments section of the skill sheet. The written project and the oral presentation will be evaluated independently. The candidate must retest only the failed component.

Preparation and Equipment

Many of the skills require the use of department policies. It is suggested that the Course Instructor use the policies and procedures from his/her department. If teaching this course at a non-departmental institution, acquire a fire department's policies and procedures, or modification thereof, to complete these skills. For optimal learning, scenario-based training and role-playing is recommended; however, based on departmental needs certain activities may be simulated by other means.

Performance Standards Evaluation

Written Project and Oral Presentation

PERFORMANCE STANDARD

Section 903 Fire Officer III

NFPA 1021- 6.1.2, 6.2.1, 6.2.2, 6.2.3, 6.2.4, 6.2.5, 6.2.6, 6.2.7, 6.3.1, 6.4.1, 6.4.2, 6.4.3, 6.4.4, 6.4.5, 6.4.6, 6.5.1, 6.5.2, 6.6.1, 6.6.2, 6.6.3, 6.7.1, 6.8.1

OBJECTIVES

The ability to research, use evaluative methods, analyze data, communicate orally, communicate in writing, and motivate members. (6.1.2)

Establish personnel assignments to maximize efficiency, given knowledge, training, and experience of the members available in accordance with policies and procedures. (6.2.1)

Develop procedures for hiring members, given policies of the AHJ and legal requirements, so that the process is valid and reliable. (6.2.2)

Develop procedures and programs for promoting members, given applicable policies and legal requirements, so that the process is valid and reliable, job-related, and nondiscriminatory. (6.2.3)

Describe methods to facilitate and encourage members to participate in professional development to achieve their full potential. (6.2.4)

Develop a proposal for improving an employee benefit, given a need in the organization, so that adequate information is included to justify the requested benefit improvement. (6.2.5)

Develop a plan for providing an employee accommodation, given an employee need, the requirements, and applicable law, so that adequate information is included to justify the requested change(s). (6.2.6)

Develop an ongoing education training program, given organizational training requirements, so that members of the organization are given appropriate training to meet the mission of the organization. (6.2.7)

Prepare community awareness programs to enhance the quality of life by developing nontraditional services that provide for increased safety, injury prevention, and convenient public services. (6.3.1)

Performance Standards Evaluation

Develop a divisional or departmental budget, given schedules and guidelines concerning its preparation, so that capital, operating, and personnel costs are determined and justified. (6.4.1)

Develop a budget management system, given fiscal and financial policies, so that the division or department stays within the budgetary authority. (6.4.2)

Describe the agency's process for developing requests for proposal (RFPs) and soliciting and awarding bids, given established specifications and the agency's policies and procedures, so that competitive bidding is ensured. (6.4.3)

Direct the development, maintenance, and evaluation of a department record and management system, given policies and procedures, so that completeness and accuracy are achieved. (6.4.4)

Analyze and interpret records and data, given a fire department records system, so that validity is determined and improvements are recommended. (6.4.5)

Develop a model plan for continuous organizational improvement, given resources for an area to be protected, so that resource utilization is maximized. (6.4.6)

Evaluate the inspection program of the AHJ, given current program goals, objectives, performance data, and resources so that the results are evaluated to determine effectiveness. (6.5.1)

Develop a plan, given an identified fire safety problem, so that the approval for a new program, piece of legislation, form of public education, or fire safety code is facilitated. (6.5.2)

Prepare an action plan, given an emergency incident requiring multiple agency operations, so that the required resources are determined and the resources are assigned and placed to mitigate the incident. (6.6.1)

Develop and conduct a post-incident analysis, given a multi-agency incident and post-incident analysis policies, procedures, and forms, so that all required critical elements are identified and communicated and the appropriate forms are completed and processed in accordance with policies and procedures. (6.6.2)

Develop a plan for the agency, given an unmet need for resources that exceed what is available in the organization, so that the mission of the organization is capable of being performed in times of extraordinary need. (6.6.3)

Performance Standards Evaluation

Develop a measurable accident and injury prevention program, given relevant local and national data, so that the results are evaluated to determine effectiveness of the program. (6.7.1)

Develop a plan for the integration of fire services resources in the community's emergency management plan, given the requirements of the community and the resources available in the fire department, so that the role of the fire service is in compliance with local, state/provincial, and national requirements. (6.8.1)

INSTRUCTIONS - procedures for achieving the objectives

You shall complete a written project. The project will include:

- 1. A human resources section that includes:
 - a. policies that address procedures for hiring, assigning, promoting, and encouraging professional development of members (6.2.1, 6.2.2, 6.2.3, 6.2.4)
 - b. a proposal for improving an employee benefit (6.2.5)
 - c. a plan for providing an employee accommodation (6.2.6)
 - d. a plan for an on-going education training program(6.2.7)
- 2. A community and government relations section that includes:
 - a. A proposal for a non-traditional service to enhance the quality of life within the community by providing increased safety, injury prevention, or convenient public services. (6.3.1)
- 3. An administration section that includes:
 - a. A divisional or departmental budget (6.4.1)
 - b. A budget management system (6.4.2)
 - c. An RFP (request for proposal) that includes the process for soliciting and awarding bids. (6.4.3)
 - d. A proposal for the development, maintenance and evaluation of a department's records management system (6.4.4)
 - e. An analysis of the validity of a fire department record system (6.4.5)
 - f. A plan for continuous organizational improvement (6.4.6)
- 4. An inspection and investigation section that includes:
 - a. An evaluation of the department's inspection program (6.5.1)
 - b. A proposal that corrects an identified fire safety problem in the community (6.5.2)
- 5. An emergency services section that includes:
 - a. An incident action plan for a multiple-agency incident (6.6.1)
 - b. A post incident analysis for a multiple-agency incident (6.6.2)
 - c. A plan to acquire an unmet need or resource (6.6.3)
- 6. A health and safety section that includes:
 - a. An accident and injury prevention program (6.7.1)
- 7. An emergency management section that includes:

Performance Standards Evaluation

a. A fire department's annex for the community's emergency management plan (6.8.1)

After the completion of your written project you will participate in an oral presentation where you will:

- 1. Encourage a member to participate in professional development (6.2.4)
- 2. Explain to a new member the agency's process for developing RFPs and soliciting and awarding bids (6.4.3)
- 3. Conduct a post incident analysis (6.6.2)

EXAMINER NOTE

It is suggested that you use the policies and procedures of your department. If you are teaching this course at a non-departmental institution, acquire a fire department's policies and procedures, or modification thereof, to complete the skill.

TCFP performance skill evaluation requires the Fire Officer III candidate to turn in the completed project and perform the oral presentation. The written project and the oral presentation will be evaluated independently. The candidate must retest only the failed component. It is suggested the oral presentation be conducted in a role playing format.

PREPARATION & EQUIPMENT

AHJ SOPs

Personal computer with word processing and spreadsheet software Printer with paper Report forms, templates, and example documents Instructor developed scenarios

Performance Standards Evaluation

Candidate:	Notes:_				
Training Provider:					
Test Site:					
Examiner:					
		TEST RETEST			
Skill # 6-1		PASS	FAIL	PASS	FAIL
NFPA 1021 - 6.1.2, 6.2.1, 6.2.2, 6.2.3, 6.2.4	4, 6.2.5,				
6.2.6, 6.2.7, 6.3.1, 6.4.1, 6.4.2, 6.4.3, 6.4.4, 6.4.5,					
6.4.6, 6.5.1, 6.5.2, 6.6.1, 6.6.2, 6.6.3, 6.7.1,	6.8.1				
Written I	Project				
The candidate demonstrates:		S	U	S	U
a) Ability to research					
b) Ability to use evaluative methods					
c) Ability to communicate in writing					
d) Ability to perform a needs assessment					
e) Ability to allocate finances					
f) Ability to interpret financial data					
g) Ability to organize and analyze data					
h) Ability to use consensus building techniques					
i) Ability to delegate authority					
j) Ability to organize plans					
k) Ability to evaluate external resources					
I) Ability to develop a plan					
m) Familiarity with emergency management					
interagency planning and coordination					
n) Ability to write reports					
Oral Pres	entation				
The candidate demonstrates:		S	U	S	U
a) Ability to communicate orally					
b) Ability to relate interpersonally					
c) Ability to counsel members					
d) Ability to motivate members					
e) Ability to evaluate potential of members		1			1

Performance Standards Evaluation

Examiner/Candidate Comments:					
All steps of the skill objective a "Satisfactory" to pass the skill.		and must be scored as			
		Overall Skill Sheet Score			
Certifying Examiner	Date	Pass			
Re-Test Certifying Examiner	Date	Pass □ Fail □			